

PAE



INVESTOR OVERVIEW

June 17, 2021

FORWARD-LOOKING STATEMENTS AND NON-GAAP FINANCIAL MEASURES

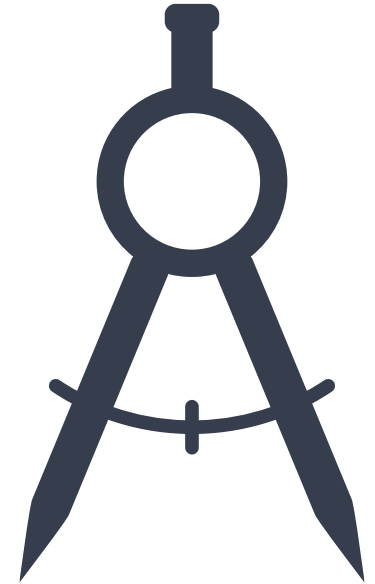
This presentation may contain a number of “forward-looking statements” as defined in the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about PAE’s possible or assumed future results of operations, financial results, business strategies, debt levels, competitive position, industry environment, potential growth opportunities, potential impact of COVID-19, effects of regulation, backlog, estimation of resources for contracts, risks related to IDIQ contracts, risks related to the National Aviation Maintenance and Logistics Services Contract, strategy for and management of growth, needs for additional capital, risks related to U.S. government contracting generally, including congressional approval of appropriations, bid protests and our expectations regarding the acquisitions of CENTRA Technology, Inc. and Metis Solutions Corporation. These forward-looking statements are based on PAE’s management’s current expectations, estimates, projections and beliefs, as well as a number of assumptions concerning future events. When used in this presentation, the words “estimates,” “projected,” “expects,” “anticipates,” “forecasts,” “plans,” “intends,” “believes,” “seeks,” “may,” “will,” “should,” “future,” “propose” and variations of these words or similar expressions (or the negative versions of such words or expressions) are intended to identify forward-looking statements.

These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside PAE’s management’s control, that could cause actual results to differ materially from the results discussed in the forward-looking statements.

Forward-looking statements included in this presentation speak only as of the date of this presentation. PAE does not undertake any obligation to update its forward-looking statements to reflect events or circumstances after the date of this presentation except as may be required by the federal securities laws.

This presentation contains non-GAAP financial measures. For more information about our use of non-GAAP financial measures see the appendix.

In this presentation, unless the context indicates otherwise, the terms “PAE” and the “company” refer to PAE Incorporated and its subsidiaries taken as a whole.





CHARLIE PEIFFER

Interim President and Chief Executive Officer

OUR MISSION

FOR SAFETY, SECURITY AND STABILITY
THROUGHOUT THE WORLD, NO MATTER
THE CHALLENGE.



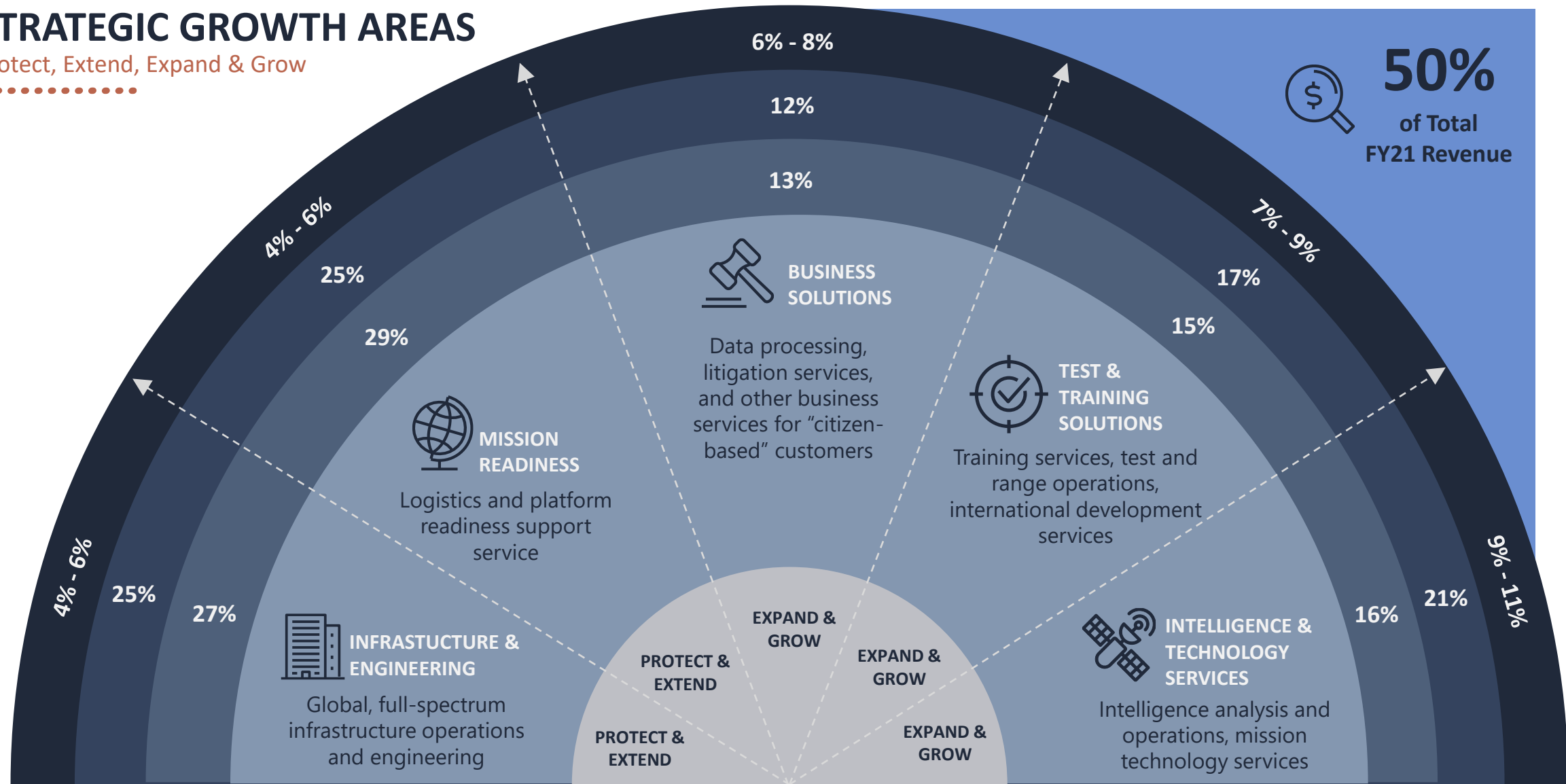
Merging technology with advanced business practices delivering faster, smarter and more efficient managed solutions.

STRATEGIC GROWTH AREAS

Protect, Extend, Expand & Grow



50%
of Total
FY21 Revenue

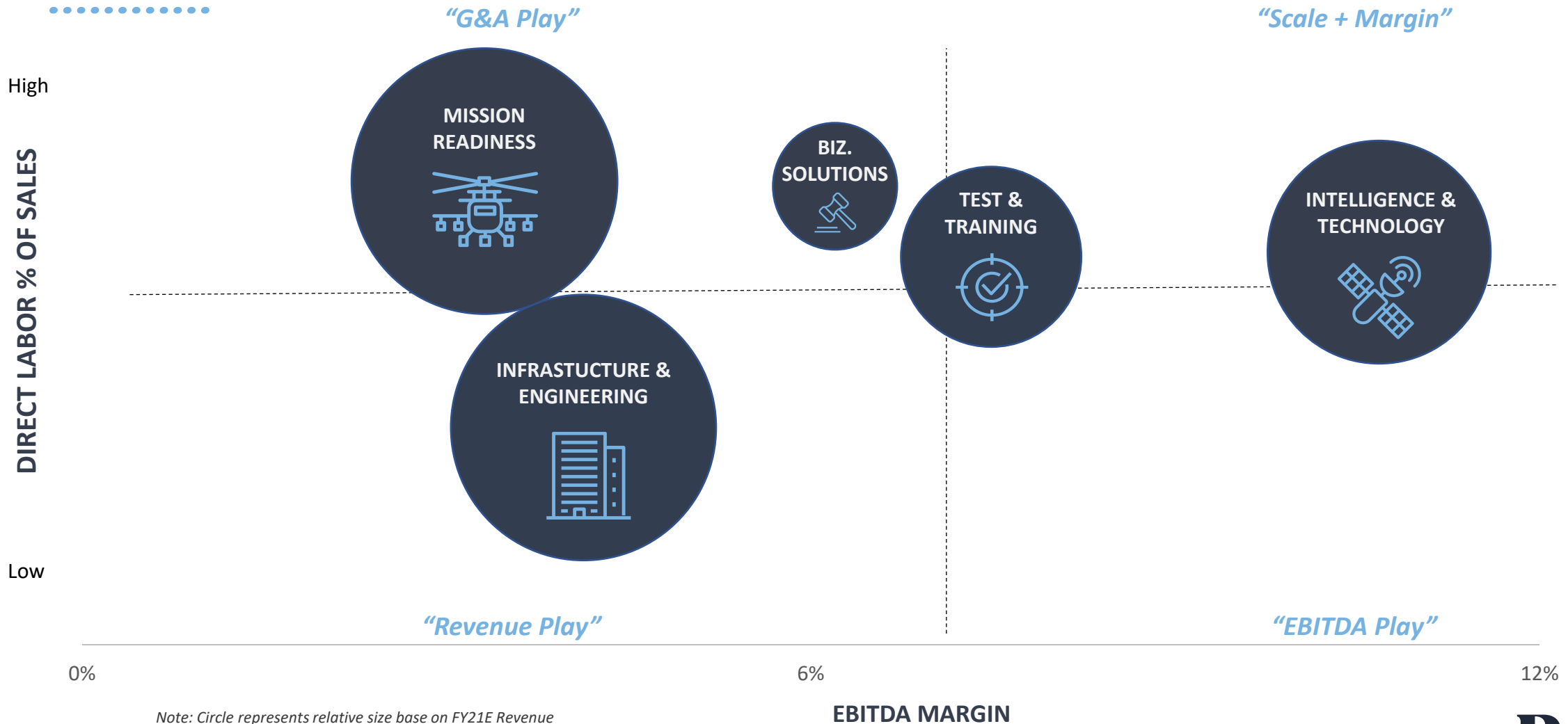


Margin Profile % ²	FY21 Est. REVENUE MIX % ²	FY20 PF REVENUE MIX % ¹	TARGET MARKET	← STRATEGIC FOCUS →	TARGET MARKET	FY20 PF REVENUE MIX % ¹	FY21 Est. REVENUE MIX % ²	Margin Profile % ²
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Source: PAE Management
¹ Based on the company's FY 2020 financial results and adjusted Pro Forma for CENTRA and Metis revenue
² Based on the company's FY 2021 plan

STRATEGIC FOCUS AREAS: "PORTFOLIO PLAYBOOK"

EACH TARGET MARKET PROVIDES DIFFERENT TYPES OF RETURNS AND VALUE TO PAE



PAE LONG-TERM STRATEGIC OBJECTIVES

THE GROWTH STRATEGY CENTERS AROUND FIVE MAJOR LONG RANGE STRATEGIC OBJECTIVES

ENTERPRISE STRATEGIC OBJECTIVES

1

ACHIEVE “ENDURING” SCALE



2

FURTHER DIVERSIFY PORTFOLIO



3

ENHANCE MARGIN PROFILE



4

MARKET SEGMENT LEADERSHIP



5

INCREASE VALUE TO STOCKHOLDERS